St Peter’s & The Moors
Big Local Plan
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“Let’s make this community a beautiful place to live and work”

Drawings by children from Gardners Lane Primary School
Introduction

In December 2012, St Peter’s and The Moors was selected as one of the 150 Big Local areas in England to receive at least £1 million from Local Trust over 10 years.

A lot of people enjoy living in our area and there’s a strong sense of community. However, unlike other areas in Cheltenham where there are concentrations of people living on low incomes, our area hasn’t previously benefitted from regeneration funding. This is therefore a great opportunity for local residents to decide what changes would improve the area for the future and how we can make St Peter’s and The Moors an even better place to live and work.

Since we got the news that we had been selected as a Big Local area, we have been developing a resident led partnership, engaging with partner organisations that can support us to deliver our ambitions and talking to residents about the changes they want to see happen in the area.

Local Trust provided us with an initial £20,000 that has enabled us to employ two part-time workers to carry out more in depth consultation with residents, to test some of the ideas that have come forward and to develop St Peter’s and The Moors Big Local Plan.

Within this Big Local Plan we set out our vision for our area and our long term ambitions for change based on what residents have said would have the greatest impact. Achieving these will ensure that Local Trust’s investment in our area will make a lasting and positive change to our community.

Our long term vision for St Peter’s and The Moors is

“An inspiring community of supportive neighbours”

The changes we want to bring about to achieve this vision are:

• enabling residents to be supportive neighbours;
• helping residents to make ends meet;
• making the area safer and cleaner; and
• developing more things to do and places to go in our community.

This first St Peter’s and The Moors Big Local Plan broadly describes the activities that residents have said will help to achieve our ambitions in the long term. It then focusses in more detail on the activities that will be delivered during the first two years. These activities will help to lay down strong foundations for the rest of the project, bringing together the talents and energy of local people with partners from the voluntary, community, public and private sectors to start the journey towards bringing about the changes that are needed.

During the first two years we’ll evaluate what’s being delivered to ensure it’s having the impact we want, learn from that evaluation and design a further plan for years 3-5 to build on the foundations we’ve laid down.

Creating Sustainable Change

Local Trust was set up to manage a fund of £200 million from the Big Lottery to help residents in Big Local areas to make a lasting and positive difference to their communities.

Each Big Local area receives at least £1 million as well as expert advice and support for their Big Local Partnership.

Local Trust has four key outcomes that it wants to achieve. These are:

• Communities will be better able to identify local needs and take action in response to them;
• People will have increased skills and confidence, so that they continue to identify and respond to needs in the future;
• Communities will make a difference to the needs they prioritise; and
• People will feel that their area is an even better place to live.
Our Area

St Peter’s and The Moors has a population of approximately 3,200 people and lies west of Cheltenham Town Centre along the busy Tewkesbury Road, a major transport corridor to junction 10 of the M5 and the western parts of Cheltenham.

Due to the history of development in our neighbourhood, there are a number of distinct areas within St Peter’s and The Moors with their own characteristics.

Housing development along Tewkesbury Road started in the first part of the nineteenth century, with St Peter’s Church being built for the growing local population in 1849.

In the late 1920’s, the majority of the houses around Tewkesbury Road were replaced as part of a slum clearance scheme. In 1934, Cheltenham Borough Council bought 12 acres of orchard to the south of St Peter’s Church on which it built 130 homes to create The Moors estate. Local authority housing development then continued after the Second World War with the construction of Maude’s Elm Estate opposite St Peter’s Church.

With subsequent private and commercial development, the distinct areas within St Peter’s and The Moors now have the following characteristics:

- The area to the south of Tewkesbury Road is made up of retail and business units including a large Tesco supermarket, a car showroom and a new small business centre.
- The first area to the north of the Tewkesbury Road coming away from the Town Centre is an area of Victorian terraced housing with Gas Green Baptist Church at its centre.
- The second area to the north of the Tewkesbury Road, known locally as St. Peters, has a concentration of council owned housing. There is a small row of shops on Tewkesbury Road in this area.
- The area that lies to the north of Swindon Road is an area of private rented, social rented and owner occupied housing. The

Map produced by Renaisi on behalf of Local Trust, November 2012

Contains Ordnance Survey data © Crown Copyright 2012
University of Gloucestershire’s Hardwick Centre for Art and Photography is situated in this area as well as a small park and a sports ground owned by the University.

- At the western end is The Moors with a concentration of council owned housing. This area is bounded on one side by the River Chelt, by an industrial estate to the west and by Tewkesbury Road to the north. Tewkesbury Road in particular creates a physical barrier for accessing shops and other facilities such as Gardners Lane School and Children’s Centre.

All of the council owned housing is managed by Cheltenham Borough Homes.

Immediately beyond St Peter’s and The Moors, Tewkesbury Road is lined by industrial, business and retail parks.

**Our Community**

Whilst St Peter’s and The Moors is recognised as a neighbourhood locally, it’s geography doesn’t fit neatly within the boundaries of the Census lower super output areas (the main geographical areas used for collecting data). Four lower super output areas cover the area, but all of these include parts of adjoining areas. This creates some problems with compiling an accurate area profile so the data we have used is for the lower super output areas that most closely fit the boundaries of St Peter’s and The Moors (St Paul’s 1 and Swindon Village 2 lower super output areas).

From this data we know that at the time of the last Census there were 3,178 living in 1,266 households in the area.

**Age**

- The population is relatively young compared with the rest of Cheltenham with only 10% of households being made up of people aged 65 or over and 70% of these being people aged 65 or over living on their own.
- 37% of our residents were aged 18-29, 20% were aged 30-44 and 13% were aged 45-59.
- 41% of 0-16 year olds were under the age of 5.

**Households**

- Over a third of all households were single person households.
- 29% of households contained families with dependent children and 47% of those were lone parent families.
- 16% of households contained families with non-dependent children.
- 7% of households were all students.

**Housing**

- 14% of homes were owned outright.
- 24% of homes were owned and had a mortgage or loan on them.
- 29% of homes were rented from a social landlord.
- 31% of homes were rented from a private landlord or lets agency.

**Ethnicity**

- 10% of the population was from an ethnic minority background with 7% being Asian or Asian British.

**Work**

- 68% of 16-74 year olds were in full time employment.
- 4.5% of 16-74 year olds were unemployed.
- 5% of 16-74 year olds couldn’t work because of long term sickness or disability.
- 29% of 16-74 year olds were students, 44% of whom were also in employment.
- only 6% of the population were retired.

**Qualifications**

- 19% of people aged 16+ had no qualifications
- 40% of people aged 16+ had a qualification at level 2 or below or no qualifications.
- 14% of people aged 16+ had a qualification at level 4 or above.
Index of Multiple Deprivation

The Index of Multiple Deprivation 2010 provides a relative measure of deprivation at a small area level and gives an indication of particular issues for the population within that area. The tables below show how the two main lower super output areas in St Peter’s and The Moors compare with the rest of England and the rest of Gloucestershire.

<table>
<thead>
<tr>
<th>St Paul’s 1</th>
<th>Compared with all of England</th>
<th>Compared with all of Gloucestershire</th>
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</thead>
<tbody>
<tr>
<td>Overall deprivation</td>
<td>In the most deprived 40%</td>
<td>In the most deprived 20%</td>
</tr>
<tr>
<td>Education and skills</td>
<td>In the most deprived 35%</td>
<td>In the most deprived 40%</td>
</tr>
<tr>
<td>Crime and disorder</td>
<td>In the most deprived 20%</td>
<td>In the most deprived 20%</td>
</tr>
<tr>
<td>Income deprivation for children and young people</td>
<td>In the most deprived 25%</td>
<td>In the most deprived 20%</td>
</tr>
<tr>
<td>Income deprivation affecting older people</td>
<td>In the most deprived 40%</td>
<td>In the most deprived 20%</td>
</tr>
<tr>
<td>Living Environment</td>
<td>In the most deprived 20%</td>
<td>In the most deprived 20%</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Swindon Village 2</th>
<th>Compared with all of England</th>
<th>Compared with all of Gloucestershire</th>
</tr>
</thead>
<tbody>
<tr>
<td>Overall deprivation</td>
<td>In the most deprived 20%</td>
<td>In the most deprived 20%</td>
</tr>
<tr>
<td>Income</td>
<td>In the most deprived 20%</td>
<td>In the most deprived 20%</td>
</tr>
<tr>
<td>Employment</td>
<td>In the most deprived 20%</td>
<td>In the most deprived 20%</td>
</tr>
<tr>
<td>Education and skills</td>
<td>In the most deprived 15%</td>
<td>In the most deprived 20%</td>
</tr>
<tr>
<td>Health and disability</td>
<td>In the most deprived 40%</td>
<td>In the most deprived 20%</td>
</tr>
<tr>
<td>Income deprivation for children and young people</td>
<td>In the most deprived 15%</td>
<td>In the most deprived 15%</td>
</tr>
<tr>
<td>Income deprivation affecting older people</td>
<td>In the most deprived 25%</td>
<td>In the most deprived 20%</td>
</tr>
</tbody>
</table>

MAIDeN

Gloucestershire’s Multi-Agency Information Database for Neighbourhoods (MAIDeN) produced neighbourhood profiles in 2012 which showed that:

St Paul’s 1 was ranked in the highest 10% of areas in Gloucestershire for:
- pupils that are eligible for free school meals;
- pupils with English as an additional language;
- being a victim of crime;
- being a victim of burglary; and
- incidents of arson.

Swindon Village 2 was ranked in the highest 10% of areas in Gloucestershire for:
- emergency hospital admissions for under 5’s,
- pupils that are eligible for free school meals;
- being a victim of crime;
- being a victim of burglary;
- incidents of hate crime; and
- incidents of arson.
Our Assets
Within St Peter’s and The Moors there are a number of important community assets including:

- The Rock (a centre focused on improving young people’s wellbeing based at St Peter’s Church)
- Gas Green Baptist Church and Youth Centre
- Gardners Lane Children’s Centre
- Gardners Lane Primary School
- The University of Gloucestershire’s Centre for Art and Photography
- The Folly (University of Gloucestershire Sports Ground)
- Cheltenham Saracens Football Club
- Green spaces for play
- Local Businesses

Our Area Profile highlights the issues that local residents face. It was used as the starting point for developing our vision and, alongside the views of residents from our consultation activities, for setting the priorities for our first Big Local Plan.

In particular it highlights:

- that our local population is younger than in other areas of Cheltenham with lots of families with young children;
- many of our residents are living on a low income and struggling to make ends meet, particularly families
- a significant proportion of children live in single parent households;
- a high proportion of people live in social or private rented housing;
- improving skills and qualification levels would improve people’s options;
- a significant number of students live and rent houses in the area; and
- there are issues around community safety.
Getting Started

Whilst there are great community assets in our area and lots of organisations wanting to support our Big Local project, there hadn’t previously been much community development in St Peter’s and The Moors and there were no resident led community groups that could form the basis of our Big Local Partnership.

Following the news that our area had been selected as a Big Local area, the first stakeholder meeting was held in December 2012. Three groups were then set up to start the process of building a Big Local Partnership and ensuring that residents’ views were at the centre of our plan. These groups were:

- a creative communications group to raise awareness about Big Local and to capture residents’ views;
- a getting all residents involved group to carry out community engagement activities; and
- a getting to know the area group to start the process of mapping local assets and identifying possibilities for physical improvements.

A range of consultation events and meetings were held during 2013 to get local residents’ views about what the Big Local priorities should be. Through our community engagement activities, residents who wanted to be involved with managing our Big Local project were asked to complete an expression of interest. Elections were then held to appoint residents on to the Partnership.

Appointing a Locally Trusted Organisation

Cheltenham Borough Council was appointed as our Locally Trusted Organisation for our Getting Started funding from Local Trust.

This funding has enabled us to:

- employ two part time community engagement workers since April to extend the reach of our communication and consultation with residents;
- trial some community engagement projects;
- develop our partnership arrangements;
- develop our communication channels including social media and newsletters;
- develop our vision and local priorities; and
- work towards producing our Big Local Plan.

Developing our Vision and Priorities

By May 2014, based on the views of local residents gathered through our consultation and community engagement activities, we had agreed our vision and the four big changes we wanted to achieve through our Big Local project.

In early June 2014, we held a picnic in the park and a BBQ to consult with residents in detail about the issues that were important to them under each of the priorities and the activities that they thought would help to bring about change. A further drop in consultation was held at the Rock on 30th June to look at the ideas that came from residents.

Throughout July 2013 we carried out some specific consultation with young people at The Rock to get their views about the changes they wanted to see happen. This involved approximately 30 young people.
We recognised from this that, whilst our area has two well used youth facilities that we will continue to support, more support needs to be built into our plan during the first two years to facilitate children and young people’s engagement in our Big Local project.

Using our area profile and the views and ideas that came from residents, we developed our theory of change (see page 8) which describes the activities that we want to support through Big Local to bring about the changes we know are needed so that we can achieve our vision for the area.

We then produced a draft Big Local Plan which was used in further consultation with residents. Overall, residents felt that the draft plan represented what needed to happen in our area.

### Testing Ideas

One of the ideas that got a lot of support from residents was setting up a community café. During our Getting Started phase, we tested this on a small scale at The Rock with young people being involved in the running of the café. Over 150 people used the café and it proved to be a really successful way of engaging residents in discussions about Big Local.

Developing this idea further has been built into our plan.

### Developing our Big Local Partnership

Our Getting Started phase has enabled us to develop a resident led partnership that has strong connections and relationships with local stakeholders. From the start we wanted to ensure that membership of the Partnership would be open to any residents that wanted to get involved in managing the project and that people would be clear about the commitment needed. The Partnership has therefore agreed to terms of reference which set out who can be members of the Partnership, what’s expected of members of the Partnership and how decisions will be made. This document makes it clear that partner organisations are important members of the Partnership but residents must always be in the majority to make any decisions.

Ongoing partnership development will enable us to ensure that residents from across the area sit on the Partnership and that mechanisms for getting young people engaged in the management and delivery of the project will be developed.

To ensure that there is clear accountability to residents about the decisions that are made, we will be holding regular open meetings that any resident can attend to discuss progress of the project.

To support its decision making, the Partnership has agreed and is implementing:

- a statement of the Partnership’s values;
- a code of conduct for members of the Partnership;
- a process for declaration of interests;
- a confidentiality statement to be signed by members of the Partnership; and
- our Big Local Partnership Structure going forwards (see page 9).

[To be added:

Decision about the Locally Trusted Organisation

Organisations that will be members of the Partnership

When the Big Local Plan was approved]
Our Vision and How We’re Going To Get There

Through the consultation we’ve carried out with residents from across our area and from what residents have told us at our events and activities, we’ve developed this theory of change setting out our Vision of what the area will be in the future, the outcomes that are most important to residents to make our area an even better place to live and work and the activities that will enable us to achieve those outcomes.

Our Vision

An Inspiring Community of Supportive Neighbours

The OUTCOMES we want to achieve

- Residents are supportive neighbours
- Residents are better able to make ends meet
- Our area is cleaner and safer
- There are more things to do and places to go

The activities we’ll deliver and support to make this happen

- Develop communication channels to promote Big Local and how people can support our community
- Promote volunteering
- Provide small grants to facilitate community activities
- Develop spaces for people to meet
- Support projects that tackle social isolation in our area
- Facilitate the provision of lower cost credit and savings facilities locally
- Support the development of social enterprises that meet community needs
- Support residents to get access to benefits and debt advice
- Develop community growing and food projects
- Support and promote safe and clean campaigns
- Improve local play areas
- Support the co-ordination of activities to tackle problems in our area
- Commission environmental projects to improve the appearance of the area
- Reduce dog fouling and run community clean up activities
- Improve community buildings to extend their usage and improve their sustainability
- Assess the potential for new community facilities
- Support the development of a community café that offers training opportunities
- Support a wide range of activities and events for all age groups to build social capital
St Peter’s & The Moors Big Local Partnership Structure

Local Residents

- Consultation and communication
- Can apply to be members of the Partnership
- Beneficiaries and volunteers

Locally Trusted Organisation: Cheltenham Borough Council

Residents (currently ?) + Representatives from Stakeholder Partners
Quorum for decision making is 5.

Consultation and communication

Can be invited to be members of the Partnership

Supporters, funders and beneficiaries

Stakeholder Organisations

- The University of Gloucestershire
- The Rock
- Baker Street Youth Club
- Gloucestershire Credit Union
- Gas Street Church and Youth Centre
- Local community groups

Business sector
- Local businesses

- Cheltenham Borough Council
- Cheltenham Borough Homes
- Cheltenham West End Partnership
- Neighbourhood Co-ordination Group
- Gardners Lane Children’s Centre
- Gardners Lane Primary School
- Cheltenham Partnership
- Police
Our Vision and How We’re Going To Get There describes the activities that residents think will bring about the changes they want to see in the long term. Some of these activities are conditional on getting firm foundations in place first to ensure that they deliver lasting and sustainable change. Others activities are already in development and can be implemented fairly quickly.

This section of the Plan describes the activities that we propose to deliver and support during the first two years of our Big Local project. These are focussed on building the foundations for the delivery of activities in years 3-5. Funding during this period will enable us to further develop the partnerships that we will need to fulfill our ambitions for our area, to build engagement and capacity within our community and to carry out feasibility work to test which solutions will have the greatest impact.

To ensure that the changes we bring about are lasting, our approach is based on building on what’s already there and leveraging in other resources where possible. Local Trust’s investment will only be used to support activities that demonstrate additionality and support the achievement of our outcomes. We will draw on the other support available from Local Trust and its partners including getting support for Star People in our area.

The support of our local partners who are committed to helping to make St Peter’s and The Moors an even better place to live and work will be essential in delivering this plan.

The University of Gloucestershire will, in particular, play a significant role. Its Centre for Art and Photography is based in our area and students from the University live in our area. It has committed itself to being a member of the Partnership, exploring how its facilities can be used to support Big Local and encouraging its students to take part in community based activities to improve our area. Course modules are being developed to support student engagement in our Big Local project.

During the development of this plan we recognised that we need to develop different approaches to engaging children and young people from across the area in planning and delivering our Big Local project. This will be built into our communications and marketing, the use of our small grants and the approach we take to testing the feasibility of ideas.

Work plans will be developed for all activities and annual delivery plans will be produced throughout the project based on the findings of independent evaluations.

Administration, Support and Communications

The first two years will require resources to further develop our Partnership. We will require training and support to develop the capacity of existing and new members of the Partnership to engage in project planning and decision making. We will also need resources to cover the costs of meetings and for engaging with the Big Local Community to share learning.

Our Trusted Local Organisation has agreed to employ a Big Local Development Officer to support the Partnership. This role will be critical in the early stages of our Big Local project, particularly in further developing the relationships with key stakeholders and partners. It will be a full time post during the first two years of the project while the foundations are being laid. Moving into years 3-5 we envisage a different role may be needed to support the delivery of our Big Local project.

Effective communications and marketing will be essential to achieving resident engagement from across our area. Whilst Getting Started, we’ve established a web
site, social media channels and distributed leaflets and newsletters to all residents. Due to the demography of the area, generating two way communication through social media will be particularly important and a key early activity will be developing a social media and communications strategy to underpin the delivery of this Plan. A marketing plan will be developed to generate a brand for our project and to ensure that it is widely recognised in our area.

We will commission an independent evaluation of the project each year to assess the impact of activities that have been delivered and whether our theory of change needs to be refined. The evaluations will be used for learning within the Partnership and beyond and to shape the next year’s annual delivery plan.

Outcome 1: Residents are supportive neighbours

With the lack of community spaces in our area, developing activities and places that enable residents to meet, socialise, do things together and care about each other is central to building the foundations for the future.

Small grants will be provided through a community chest to support community groups and residents to provide activities that residents want to engage in locally.

Throughout our consultations with residents they have said that they want to see more activities locally for children, young people, families and older people. Residents are also concerned that there are lots of people in the area that are socially isolated. Delivering these activities will strengthen the volunteer base in our area and build social capital.

Different approaches to delivering the small grants project will be assessed during the first two years to assess which get the greatest levels of community engagement and impact.

Some resources will be needed to support volunteering opportunities across the Big Local project. A number of partner organisations such as The Rock, Cheltenham West End Partnership and Gardners Lane Children’s Centre already provide opportunities for volunteering, which could be taken up by Big Local residents. We will ensure that any volunteering opportunities developed by Big Local will complement those that already exist.

Outcome 2: Residents are better able to make ends meet

There are no banking facilities in our area and residents have said that enabling them to get easier access to lower cost credit than payday loans and doorstep lenders would have a significant impact on where their money goes.

We will initially work with Gloucestershire Credit Union to establish whether a local collection point can be set up and in year 2 will seek to invest funds in the credit union to provide a ring fenced loan fund for local residents.

Opportunities for developing social enterprises to provide services that meet local residents’ needs and reinvest their profits in supporting the community will be assessed through a feasibility study during the first two years. We will be looking at options for establishing a mixed social investment fund to support social enterprise development in years 3-5.

Working with Cheltenham Borough Council and others we’ll assess the potential for developing community growing projects as well as promoting home based fruit and vegetable growing. A small fund will be available in the first two years to help with the purchase of gardening equipment and supplies and seeds.

Facilitating better access to training for residents will initially be developed through partner organisations with the potential for developing a social investment model to support this in the future.
Outcome 3: Our area is cleaner and safer

A small fund will be available to support projects that **promote a safer and cleaner area**. This will include support for starting up a neighbourhood watch scheme if residents support it, signage around the area to deter littering and dog fouling and clean up activities.

Residents have asked for **improvements to play areas**. The first of these improvements will be on Elmfield Park where a range of improvements will be carried out in conjunction with Cheltenham Borough Council including installation of fencing to stop dogs getting into the play area. This is an important resource for local families and will be a quick win for the Partnership, increasing usage of the play area and demonstrating that Big Local will make a difference. A programme for improving other play areas will be developed in year 1.

There is an existing **Neighbourhood Coordination Group** which covers the Big Local area that engages residents, agencies and businesses in a neighbourhood management approach to finding and implementing solutions to issues in the area. We will engage with this group to ensure that this coordinated approach is supported.

The commissioning of **environmental projects** to improve the appearance of the area will take place in years 3-5 after more extensive consultation has taken place and we have assessed our ability to lever in other resources to support this work. Our strong relationship with the University of Gloucestershire, which has one of the best landscape architecture faculties in the country, will draw in support from students to help to design and deliver environmental improvements.

Outcome 4: There are more things to do and places to go

Much of the activity to achieve this outcome will be in years 3-5 and beyond. A feasibility study will look at the existing **community buildings** to assess whether they have the capacity to increase community activity or whether new facilities are needed. If investment is needed for any significant upgrading of community buildings to increase capacity and sustainability, this will be considered in future plans.

Whilst Getting Started we supported a **community café** pilot at The Rock that has engaged young people in delivering the service. In a questionnaire, the residents that went there felt that it was a great service and suggested a range of activities that could take place there.

A proposal has been submitted for developing a permanent community café in the building which would provide accredited training for young people. The feasibility study into the community buildings will consider this proposal and the leverage Big Local funding could have in delivering this project. The budget includes support for continuing the community café pilot in year 1 but does not include investment in a permanent community café. The Partnership may request that funding is brought forward if the feasibility study demonstrates that the project would be viable and provide value for money.

More things to do will be supported by small grants through the community chest in years 1-2. Once the impact of these has been evaluated we will look at a longer term programme of investment to support the activities that residents value the most.
Our Budget

This proposed budget is for the first two years of St Peter’s and The Moors Big Local Plan. The budget for years 3-5 will be developed through the annual evaluation and review process.

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<th>Outcomes and Activities</th>
<th>Year 1</th>
<th>Year 2</th>
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<td>Q3 &amp; 4</td>
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<td>Establish a credit union collection point locally</td>
<td>£250</td>
<td>£500</td>
<td>£1,750</td>
</tr>
<tr>
<td>Establish a dedicated credit union loan fund for St Peter’s &amp; The Moors</td>
<td></td>
<td>£20,000</td>
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<tr>
<td>Carry out a feasibility study into the opportunities for creating social enterprises</td>
<td>£5,000</td>
<td>£5,000</td>
<td>£10,000</td>
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<tr>
<td>Facilitate better access to training for residents</td>
<td>£500</td>
<td>£500</td>
<td>£1,500</td>
</tr>
<tr>
<td><strong>Sub-total</strong></td>
<td>£250</td>
<td>£6,000</td>
<td>£33,250</td>
</tr>
<tr>
<td>Outcome 3: Our area is cleaner and safer</td>
<td></td>
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</tr>
<tr>
<td>Cleaner and safer fund</td>
<td>£1,000</td>
<td>£2,000</td>
<td>£7,000</td>
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<tr>
<td>Improvements to play areas</td>
<td>£16,000</td>
<td>£10,000</td>
<td>£26,000</td>
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<tr>
<td><strong>Sub-total</strong></td>
<td>£17,000</td>
<td>£2,000</td>
<td>£33,000</td>
</tr>
<tr>
<td>Outcome 4: There are more things to do and places to go</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Carry out a community buildings feasibility study</td>
<td>£5,000</td>
<td>£5,000</td>
<td>£10,000</td>
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<tr>
<td>Support the development of the community café</td>
<td>£1,500</td>
<td>£1,500</td>
<td>£3,000</td>
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<tr>
<td><strong>Sub-total</strong></td>
<td>£6,500</td>
<td>£6,500</td>
<td>£13,000</td>
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<tr>
<td><strong>Total</strong></td>
<td>£41,200</td>
<td>£41,000</td>
<td>£174,200</td>
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